





East Ayrshire Health & Social Care Partnership Integration Joint Board 29 March 2023 at 2pm MS Teams

Present: \*Councillor Douglas Reid, East Ayrshire Council (Chair)

Mr Craig McArthur, Chief Officer

Mr Alex McPhee, Interim Chief Financial Officer

Mr Neil Kerr, ADP Independent Chair

\*Councillor Neil Watts, East Ayrshire Council

Dr Alexia Pellowe, Clinical Director

Ms Sheila Ferguson, Staff Side Representative \*Councillor Maureen McKay, East Ayrshire Council \*Dr Sukhomoy Das, NHS Non-Executive Director \*Mr Adrian Carragher, NHS Non-Executive Director

Ms Allina Das, RCN Representative Ms Irene Clark, East Ayrshire Advocacy Ms Isobella Paton, Carer Representative Ms Irene Allan, Carer Representative

\*Councillor Elaine Cowan, East Ayrshire Council

Ms Arlene Bunton, Scottish Care Mr John Munro, East Ayrshire CVO \* signifies a voting member

In Attendance: Ms Jo Gibson, Head of Wellbeing & Recovery

Mr Jim Murdoch, Senior Manager Planning Performance & Wellbeing

Ms Catherine Adair, Governance & Communications Manager

Ms Vicki Campbell, Head of Primary and Urgent Care

Ms Julie Barrie, Senior Nurse

Mr David Reid, East Ayrshire Carers Centre

Ms Thelma Bowers, Head of Mental Health Service NAHSCP

Ms Kathleen Winter, Public Health

Mr Erik Sutherland, Head of Locality Health & Care Ms Clare Wilson, Senior Manager Authority Wide

Ms Charlotte Steele, Graduate Intern

Councillor Kevin McGregor, East Ayrshire Council Ms Fiona Hart, IJB Finance Service Manager

Mr Craig Ross, Senior Manager

Ms Amanda McInnes, Senior Manager Business Support

Ms Sina Currie, Senior Nurse Manager

Ms Kirsty Pirrie, HR Manager

Ms Pauline Minnery, Senior Manager Ms Lianne McInally, Senior Manager AHPs

Aileen Anderson, Committee Secretary (Minutes)

Agenda Discussion Action

| 1. | WELCOME & APOLOGIES  |  |
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|    | Councillor Reid welcomed everyone to the meeting and noted apologies from Jennifer Wilson, Sheila Cowan, Marion MacAulay and Dalene Steele.  |  |
| 2. | GOOD NEWS STORY - UNPAID CARERS HOSPITAL LINK WORKERS  |  |
|    | (CARERS CENTRE)  |  |
|    | Mr David Reid provided an overview of the Unpaid Carers Hospital Link Workers noting that they had tried to commence this work prior to the COVID19 lockdown however were unable to have staff in the hospital sites during the pandemic. The project was restarted in October 2022 within University Hospital Crosshouse and University Hospital Ayr. |  |
|    | The Link Workers role is to support the discharge process, identifying and supporting unpaid carers in acute hospital environments in Ayrshire. The Carers Centre also support carers with benefit maximisation and small breaks to support their own wellbeing.   |  |
|    | Councillor Reid welcomed the work and noted that often small interventions can make a significant impact to people.  |  |
|    | Mr Erik Sutherland noted that this work is key to supporting vulnerable patients to be discharged home, with the work recognised and appreciated by practitioners within the acute wards. The work allows for more sustainable discharges and fewer re-admissions.   |  |
| 3. | DECLARATIONS OF INTEREST   |  |
|    | There were no declarations of interest.  |  |
| 4. | MINUTE OF MEETING HELD ON 01 FEBRUARY 2023   |  |
|    | The minutes of the previous meeting were agreed as an accurate record of discussion.   |  |
| 5. | MATTERS ARISING  |  |
|    | An update on the National Care Service was included on the agenda.   |  |
| 6. | NATIONAL CARE SERVICE (SCOTLAND) BILL – STAGE 1 REPORT   |  |
|    | Ms Charlotte Steele presented the report to provide an overview of Stage 1 scrutiny of the National Care Service (Scotland) Bill by Scottish Parliament committees.  |  |
|    | The National Care Service (Scotland) Bill was introduced to Scottish Parliament on 20 June 2022. The Bill seeks to establish a National Care Service, and allows Scottish Ministers to transfer responsibility for social care   |  |

from local authorities to a National Care Service. This transfer of responsibility may extend to children's services and justice services. Scottish Ministers will also have the power to transfer healthcare functions from the National Health Service.

The Scottish Government have previously announced that it is committed to establishing the National Care Service by the end of the current parliamentary term. The Bill is currently in Stage One of the parliamentary scrutiny process. Due to the scope of the Bill, more than one Parliamentary committee will examine the Bill, gather views, and produce a written report. The Scottish Parliament will then consider the general principals of the Bill, followed by Stage One vote on whether the Bill should proceed.

The Health, Social Care, and Sport Committee is the lead committee for the Bill, and held a Call for Views from 09 July 2022 until 02 September 2022. East Ayrshire Council and East Ayrshire Integration Joint Board provided a joint response to the Call for Views which was agreed at the Board on 17 August 2022.

Feedback from a range of Committees was detailed in the Report.

At the time of reporting, the Health, Social Care and Sport Committee have yet to publish its Stage One report on the Bill.

The next stage of the process is the Stage One Debate in June.

The Board noted the report and agreed the following recommendation:

- Note the content of key themes arising from the Stage 1 Scrutiny of the National Care Service (Scotland) Bill by Scottish Parliament Committees;
- ii. Note the key comments and recommendations made by individual committees; and
- iii. Note the summary of committee meetings and attendees provided in the report.

#### 7. CAMHS REPORT

Ms Thelma Bowers presented the report to advise the Board that Child and Adolescent Mental Health Services (CAMHS) are now aligned and fully resourced to fully implement the NHS Scotland National CAMHS Service Specification published in February 2022.

The report provided an update on the implementation of the National CAMHS Specification, and sought to ensure the Board were aware of the progress and supportive of the work required with partner services in the development of Neurodevelopmental Services for children and young people where there is no co-occurring mental health presentation. This development both on a Pan-Ayrshire basis and within HSCP areas is required to meet the National Neurodevelopmental Specification for Children and Young People.

To allow full delivery of CAMHS in alignment with the National Service Specification and ensure the service can maintain performance and clinical standards, the service must start signposting referrals to alternative pathways for those young people who do **not** meet the service specification access criteria. These are largely for young people requiring a neurodevelopmental diagnosis in the absence of a mental health need.

Ms Sina Currie raised concerns around a lack of provision for children and young people who will not be referred to CAMHS under the new specification. It was noted that diagnosis for children and young people is the start of their journey and support will continue to be required for young people and their families.

Ms Thelma Bowers recognised the need for local support for children and young people and noted the role of the NEST Service in providing community supports.

Dr Sukhomoy Das queried the implementation date for the specification and it was noted that work was ongoing with an anticipation of commencing the service from 1 August 2023.

Councillor Maureen McKay welcomed the proposals noting there was a significant increase in the number of people in communities identifying as having neurodevelopmental conditions, but no co-occurring mental health diagnosis. It was noted that Ayrshire has more referrals than other areas in Scotland; this could be due to increased awareness in the media and social media.

Dr Pellowe queried the impact on General Practice and it was noted that there were concerns around shared care agreements concerning medication for ADHD following private diagnosis and the development of appropriate pathways.

The Board noted the report and agreed the following recommendations:

- Note the successful implementation in Ayrshire and Arran to meet the National CAMHS Specification, noting the ongoing demands and risks placed on the service of accepting referrals for young people that do not meeting the national criteria and specification; and
- ii. Through the three Health and Social Care Partnerships in Ayrshire and Arran take forward work at pace with partners to progress whole system plan(s) to meet the National Neurodevelopmental Specification, noting approval that referrals not meeting the CAMHS specification will cease to be accepted by CAMHS from 01 August 2023.

8. SOCIAL CARE CONTRIBUTION AND CHARGING FRAMEWORK AND APPROVED RATES, CONTRIBUTIONS AND CHARGES RATES 2023/24

Ms Fiona Hart presented the report in respect of charges and contributions for Social Care Services and the updated East Ayrshire Health and Social Care Partnership Social Care Services Contributions and Charging Framework for Financial Year 2023/24. Also to approve the proposed rates paid for Social Care Charges.

Charging and contributing for Services in East Ayrshire is based on the annual update of COSLA National Strategy and Guidance for Charging Applying to Non Residential Care Services. The updated East Ayrshire Contributions and Charging Framework incorporates national guidance with scope for local interpretation and this was presented to IJB for endorsement.

The report detailed inflationary adjustments to charges for social care services which has been reflected in the Health and Social Care Partnership Revenue Budget 2023/24, and noted increased thresholds for income disregards and charges to service users for a range of Social Care services.

Ms Arlene Bunton advised that the uplift for Adult Social Care providers was unlikely to be received positively by providers and noted that East Ayrshire rates continue to be lower than North and South Ayrshire. It was suggested there was a risk that providers may choose to withdraw from East Ayrshire due to the difference between Authorities. It was noted that the HSCP engages closely with providers and the broader supports around eg wellbeing and training, ensured a strong relationship existed and mitigated some of these purely financial considerations.

The Board noted the report and agreed the following recommendations:

- i. Note the updated East Ayrshire Social Care Services Contributions and Charging Framework;
- ii. Note the updated charges and thresholds detailed in the report:
- iii. Note that in relation to care home charges COSLA, Scottish Government and Scottish Care have not yet finalised the rate at this time; the Director will report to the IJB on the final rates:
- iv. Note the uplifts in relation to Specialist Adult Care Homes The Laurels and Beeches detailed in the report will be agreed following confirmation of the NCHC uplift;
- v. Agree the uplift in respect of Kirklea and Newhouse detailed in the report:
- vi. Agree the proposed provider rates in relation to care at home, community based support, sleepovers and Ucan;
- vii. Agree the proposed personal assistant rate in the report;
- viii. Agree the proposed foster care payments and household rates in the report:
- ix. Note fee negotiations are progressing in respect of external fostering, secure accommodation and children's residential in the report;
- x. Agree the proposed rates paid to kinship carers in the report;
- xi. Agree the proposed rates paid to adopters in Table 6;
- xii. Agree the proposed rates in the report in respect of supported accommodation for those in continuing care;

- xiii. Approve the payments made to children and young people as detailed in the report;
- xiv. Approve the uplift in relation to Short Breaks detailed in Table 9 of the report;
- xv. Note the significant financial risk detailed in the report in respect of the uncertainty around the care home rates uplift; and
- xvi. Issue a Direction to East Ayrshire Council to implement the alterations to charges and contributions for social care services for the Financial Year 2023/24 and the rates paid for social care services.

### 9. 2022-23 STRATEGIC PLAN REVIEW AND ANNUAL UPDATES

Mr Jim Murdoch presented the report to share the outcomes from 2022-23 Annual Reviews of the Strategic Plan, Workforce Plan, Communications Strategy and Property and Asset Management Strategy.

The report presented the outcomes from the 2022-23 Annual Reviews of the Strategic Pan and associated enablers, namely the Workforce Plan, Communications Strategy, and Property and Asset Management Strategy.

To help inform the Annual Review, local conversations were held during February 2023 in each of the three Partnership localities. These were public events and provided the opportunity for the Partnership and delivery partners to engage directly with local communities and the people who use services and their carers.

The Workforce Plan 2022-25 was approved by the Board on 22 June 2022 and outlines key actions for the recovery, growth and transformation of our workforce. The Plan is aligned to the Caring for our Workforce strategic priority and sets out how we will meet our current and future workforce needs as an inclusive, empowering and supporting employer.

The Annual Review of the Strategic Plan was finalised by the Strategic Planning and Wellbeing Delivery Group on 21 February 2023. The Strategic Plan was assessed as fit for purpose taking into account the current policy, legislative and financial landscape and that no changes were required.

Councillor Maureen McKay questioned if the IJB would be able to deliver the Strategic Plan should the private care at home providers withdraw from East Ayrshire, recognising the risk highlighted at the previous agenda item.

Dr Sukhomoy Das noted that the plan remains relevant and any risks would require to be mitigated and the plan reviewed as required.

The Board noted the report and agreed the following recommendations:

 i. Consider and approve the findings from the 2022-23 Annual Reviews of the Strategic Plan, Workforce Plan, Communications Strategy and Property and Asset Management Strategy;

- ii. Endorse the Strategic Commissioning Intentions set out in the Strategic Plan 2021-30; and
- iii. Issue a Direction to East Ayrshire Council and NHS Ayrshire and Arran in line with the Strategic Plan, as refreshed by the Annual Review and within the allocated budget for 2023-24.

# 10. ANNUAL BUDGET 2023/24

Mr Alex McPhee presented the report to seek Board approval of the delegated budget and to Direct East Ayrshire Council and NHS Ayrshire & Arran (the Parties) to deliver services on behalf of the Board within the total delegated resource. The report also outlined proposed actions to achieve financial balance and align to the Board strategic planning priorities for 2023/24.

The report outlined the current budget position for 2023/24 based upon the funding allocation agreement reached in respect of budgets delegated by the Parties to the IJBs. As with budget approval reports for previous financial years, the NHS delegated budget is presented on a managed services funding basis, with services managed under Lead Partnership arrangements included within delegated resources.

The budget excludes corporate support services, which have been provided on a cost neutral basis by the Parties to the Board. This arrangement will continue in 2023/24.

The War Pensioners budget is delegated by NHS Ayrshire and Arran to East Ayrshire IJB and is managed under pan-Ayrshire Lead Partnership arrangements. This budget totals £1.424m and is a direct allocation to the Health Board from the Scottish Government, with payments made to the Combat Stress charity on a quarterly basis. Pan-Ayrshire discussions have taken place over the course of 2022/23 and there is agreement that the budget should sit within Specialist Mental Health Services from 2023/24.

Further work will be required over the course of 2023/24 to establish and evaluate the impact and re-design services to mitigate pressures as part of transformation work already being taken forward through the Strategic Commissioning Board. The savings proposals outlined in the report include £0.800m related to cross-cutting reviews and service transformation, with multi-year savings aligned to investment cases and service re-design. It was recognised that this will be challenging however, the availability of contingency balances within the IJB Reserve can provide flexibility to undertake this work, with alignment to agreed action plans and timescales for delivery.

No specific Set Aside resource has yet been identified as part of the NHS Ayrshire and Arran budget setting process for 2023/24. As in the previous three financial years, the revised 2018/19 baseline allocation has been uplifted further by 2.0% to £28.698m and is included at this stage. This draft is included in the total delegated resource £332.452m.

The IJB Reserve includes an earmarked balance of Covid-19 funding carried-forward from 2021/22 totalling £11.363m. There have been ongoing discussions around use of this funding in 2022/23 aligned to delegated services. A letter from the Scottish Government Director of Finance, Corporate Governance and Value dated 16 January 2023 notified IJB Chief Officers, Chief Finance Officers and NHS Board of Directors of Finance of the arrangements to be put in place to enable surplus Covid-19 reserves to be returned.

The report provided details of the indicative financial position for the Board for 2023/24. This highlights a balanced position for the forthcoming year, taking account of 2022/23 baseline budget pressures, additional cost pressures and funding of national spending priorities. This balanced position included achievement of efficiency savings of £3.949m, as well as pressures to be absorbed within 'flat cash' budget allocations £2.279m and continued management of demographic pressures. It is important to consider that uncommitted balances within the IJB Reserve may be required to allow the IJB greater flexibility to manage cost pressures and demand fluctuations and to support financial planning over the medium to longer term.

Councillor Maureen McKay queried if costs could be quantified if East were to fund care at home providers at the same level as North and South Ayrshire IJBs.

Mr Alex McPhee noted that the additional costs of aligning with North or South Ayrshire IJB rates would be up to an additional £250,000.

Ms Arlene Bunton highlighted that Scottish Care were petitioning for minimum staff pay at £12 per hour, and this would be discussed at a meeting on Monday; it was further highlighted that the sector have indicated the potential of industrial action.

It was noted that the costs associated with a minimum social care wage of £12 per hour would be significant, and would require additional SG funding to be delivered.

Mr Craig McArthur noted that while there were financial reserves across Scotland, use of this would be non-recurring and therefore not appropriate to meet recurring budget demands and costs.

The Board noted the report and agreed the following recommendations:

i. Agree to accept the 2023/24 directly managed services budget delegated to the Board by East Ayrshire Council £108.040m, including additional Scottish Government funding £2.110m to uplift Living Wage hourly rates from £10.50 to £10.90, as well as uplift Free Personal and Nursing Care rates, and including ring fenced Scottish Government integration funding £8.796m routed to IJBs via NHS Boards;

- ii. Note that this budget increases to £110.127, when delegated resources £2.087m managed out with the Health and Social Care Partnerships are included;
- iii. Agree to accept the initial 2023/24 managed services budget delegated to the IJB by NHS Ayrshire & Arran £193.627, including the 2% uplift on the adjusted baseline budget £1.594m, and excluding £8.796m Scottish Government integration funding, £1.106m Council commissioned mainlined Integration Care Fund and £4.825m non-recurring funding included in the 2022/23 NHS Ayrshire & Arran baseline;
- iv. Note the indicative Set Aside resources delegated to the IJB £28.698m, including an estimated 2.0% uplift on the revised baseline budget;
- v. Approve the overall initial £332.452m delegated budget for 2023/24 including the underlying spending proposals and savings proposals, as outlined within the report;
- vi. Note the equality impact assessments will be undertaken once savings proposals have been formally approved;
- vii. Note that 2023/24 budget proposals are presented on a 'business as usual' basis, with Covid-19 pandemic legacy issues to be considered, going forward;
- viii. Note that budget pressures include assumed inflationary uplifts for pay awards, the National Care Home Contract, commissioned care at home services and children's outwith authority placements and that these uplifts remain subject to final agreements at this time:
- ix. Note the requirement to Direct both Parties to deliver services on behalf of the IJB within the £332.452m delegated resource in line with strategic planning priorities, following further refinement of allocations across service areas:
- Approve the virement of War Pensioners funding £1.424m to pan-Ayrshire Specialist Mental Health Services hosted by North Ayrshire IJB;
- xi. Note the programme of budget transformation and service reconfiguration being taken forward through the Strategic Commissioning Board, including management action to achieve financial balance going forward;
- xii. Note that any further budget transformation and service reconfiguration proposals to reduce costs and deliver savings which require changes to policy or service provision will be presented to the Board for approval over the course of 2023/24;
- xiii. Note the pan-Ayrshire work on further developing Directions for 2023/24 with particular focus on Lead Partnership and Set Aside resources fair share;
- xiv. Note the IJB Reserve positions, with the updated position to be finalised as part of the approval of the 2022/23 Audited Annual Accounts;
- xv. Note the arrangements put in place by the Scottish Government to enable surplus Covid-19 reserve balances to be returned, with consideration of risk implications for IJB;

- xvi. Note that there is no specific proposals at this stage to allocate resources from general reserves to provide greater flexibility to manage cost pressures and demand fluctuations, and to support financial planning, with any proposals to be presented to the Board for approval;
- xvii. Note that a detailed Medium Term Financial Plan will be constructed following publication of the Scottish Government's updated Health and Social Care Medium Term Financial Framework, taking account of National Care Service for Scotland proposals;
- xviii. Note that, following publication of the updated Scottish Government Health and Social Care Medium Term Financial Framework, the detailed Medium Term Financial Plan will be presented to a future meeting of the Board for approval;
- xix. Note the next steps required to ensure financial balance in 2023/24 and going forward; and
- xx. Note the key risks underlying this initial 2023/24 budget proposals.

## 11. <u>INTERNAL BANK REGISTER – CARE AT HOME</u>

Ms Kirsty Pirrie presented the report to seek approval to remove the Internal Bank Register for Care at Home.

The Internal Bank Register was introduced as part of the Care at Home review in 2011; the purpose was to allow Community Care Officers the flexibility to work additional hours without the service incurring enhanced rates of pay for overtime.

The Internal Bank Register consists of employees who already have a temporary or permanent Community Care Officer post.

Pre-pandemic the Internal Bank Register worked well, with a number of Community Care Officers holding a bank post and the majority of additional hours worked as bank shifts. When cover was required, all employees were offered the additional hours as a bank shift in the first instance and only in exceptional circumstances was overtime at enhanced rates offered.

During the pandemic, a decrease in social care workforce availability meant that the amount of additional shifts requiring cover increased, making it increasingly difficult to cover all shifts. As a result there was an agreement to pause the internal bank which meant that all additional hours were offered as overtime shifts, supported by additional Scottish Government Winter funding. This meant there was a greater financial incentive for employees to accept the additional hours and it was therefore easier to cover additional shifts.

Whilst the pause in internal bank has now been lifted, the difficulty in covering shifts remains. This is causing significant pressure on the Community Care service.

In July 2022, The Supreme Court confirmed that following the case of 'The Harpur Trust vs Brazel', part year workers should not receive any less annual leave entitlement that those working 52 weeks a year. The judgement forced a review of all Bank Workers, taking into account the regularity of hours worked. Whilst we are awaiting further guidance, based on the information reviewed to date it is likely that all employees on the Internal Bank Register will be impacted by this ruling, causing an increase to the holiday pay uplift resulting in an increase to the total unit cost.

Based on a 2022/23 year to date 85% of all CCO hours worked were on basis salary or contracted hours, approximately 70,000 hours per month. 5% of care hours worked were bank hours and 6% through overtime paid at time and a half, with a combined total of approximately 9,000 care hours per month, the remainder is paid in relation to public holiday etc rates. It is anticipated that the costs related to the increased rates will not exceed £0.100m, recognising the longer term plan for the Care at Home Service to recruit further staff on contracted hours, thereby significantly reducing the amount of overtime shifts needing covered.

Ms Arlene Bunton noted that internal Care at Home staff are paid more than private providers; it was noted that East Ayrshire IJB would be unable to cover the care hours if the independent providers collapsed due to unsustainability. It was noted that the increased focus on internal service delivery had been agreed by the IJB, and the development of staffing models were aligned to this.

Ms Arlene Bunton raised additional concerns around staff moving from the independent providers to the East Ayrshire Service due to more attractive terms and conditions. Mr Erik Sutherland highlighted that the Board were required to make these changes due to the Supreme Court ruling previously mentioned around employee rights.

The Board noted the report and approved the following recommendations:

i. Approve the removal of the Internal Bank Register.

#### 12. AFFILIATIONS TO OUTSIDE ORGANISATIONS

Ms Catherine Adair presented the report to provide information on and to consider the background, aims and objectives, and activities of those organisations which have sought association with, and affiliation of, Social Work Services as part of the Health and Social Care Partnership.

Affiliations to outside organisations provide additional information, learning, guidance and expertise to Social Work services in area of specialism, for example adoption and fostering. In addition to professional social work organisations including Social Work Scotland provide learning and training opportunities.

The report included fees, and where available, information on venue and frequency of meetings as this would have financial implications for the

Partnership. It also included, where possible, costs associated with attending meetings.

The Partnership would normally be responsible for payment of the affiliations and have confirmed that they are able to pay for the affiliations within existing budgets.

The Board noted the report and agreed the following recommendations:

- i. Consider and approve the affiliations, as detailed in the report; and
- ii. Agree that the appropriate Partnership section make payment of the affiliation fees to those approved organisations.

# 13. <u>EXTENSION OF THIRD SECTOR CONTRACTS: CHILDREN AND YOUNG PEOPLE SERVICES</u>

Ms Clare Wilson presented the report on the progress of four negotiated East Ayrshire Health and Social Care Partnership, Children's Health Care and Justice contracts. The report also provided an update on the joint contract with North Ayrshire HSCP for Break the Silence.

The report detailed the progress of our review of four negotiated children's services contracts. It provided an update on joint contracts with North Ayrshire for Break the Silence and provided interim conclusions and final recommendations to the Board.

Significant consultation take taken place with people who use services, and their families. Investment has already taken place in areas important to families based on their feedback. We will continue to involve tem in the development of future commissioned services, and are confident that this will be based on what families are telling us they need.

The services commissioned solely by East Ayrshire are due to come to the end of their first extended +1 year of their contracts on 31 March 2023. These include Barnardos Children and Families Service; Who Cares? Scotland; Action for Children Lisalanna; and Action for Children Turning the Corner.

The Barnardos service is funded by the Alcohol and Drugs Partnership (ADP). The service provides support to children, young people and families experiencing difficulties relating to drug or alcohol use, including support to families experiencing domestic abuse.

Who Cares? Scotland provides independent advocacy, advice, and support to young people who are looked after and accommodated in the care of the local authority. They can support children living with foster or kinship carers, or in residential care. Support and advocacy is also provided within a variety of formal processes such as Looked After and Accommodated Child (LAAC) reviews and Children's Hearings.

The Action for Children Lisalanna short break service has undergone significant change in the last year. Data analysis into short breaks uptake has shown that there was a decline in the number of families who used the service. This has now reduced to 14 families, three of whom are due to transition away from the service by the end of March 2023. In order to address this, the service has reduced the number of short breaks nights to 350 for the final +1 extension. This Children and Disabilities social work team are currently undertaking a Best Value Service Review which will help inform future services.

Action for Children Turning the Corner (TTC) Service provides intensive support and monitoring for East Ayrshire young people involved with justice services. The aim of the service is to reduce the likelihood of young people being placed in residential care, secure accommodation, or custody. If they are already in such accommodation, the service supports their return to the community. Support is delivered through one to one sessions, group work programmes, and visits to families in their own home. Given the current needs of young people in our communities, we recognise that there should be a refresh of the service specification and how this service is best targeted to meet those needs. Work is ongoing to identify what this will look like in the final +1 extension year.

Break the Silence service is jointly commissioned between East Ayrshire and North Ayrshire HSCPs. This provision is delivered to adult survivors of rape and sexual abuse and provides one to one sessions from qualified counsellors for individuals seeking to rebuild their lives following childhood trauma. The service also runs peer led groups which supports individuals to regain the confidence they need to be active members of their communities.

A joint service specification was completed and Break the Silence was awarded the contract for a period of 3 + 1 + 1 years from 1 April 2018. The contract is led by North Ayrshire HSCP and joint quarterly monitoring meetings take place with Break the Silence, North and East Ayrshire HSCPs.

The intention was to re-tender this contract and a Prior Information Notice (PIN) was issued on Public Contracts Scotland to test the marker interest in tendering for this service. There was only one note of interest from Break the Silence, and so the decision has been made to directly award this contract to Break the Silence. The service specification is currently being modified to reflect the future delivery model.

The Board noted the report and agreed the following recommendations:

- i. Note the progress of the children's services contracts detailed in the report;
- ii. Consider the updates for Action for Children Lisalanna, Action for Children Turning the Corner, Barnardos, Who Cares? Scotland; and Break the Silence; and
- iii. Remit to Cabinet for approval in line with Standing Orders Relating to Contracts.

#### 14. GOVERNANCE REPORT

Mr Craig McArthur presented the report to provide the Board with an update on voting membership of the IJB, Third Sector Representation, and the arrangements for the Chair and Vice Chair of the Board.

The report provided an update on the voting membership of the Board and noted that the Chair and Vice Chair of the Board were due to rotate in June 2023.

The Integration Scheme sets out that locally, the integration partners will each nominate four voting members, namely four councillors nominate by the Council and four NHS Board members nominated by NHS Board.

NHS Board nominated Dr Sukhomoy Das, Non-Executive Director, as a voting member on 01 March 2020.

Nomination to the Board is or a period of three years and therefore Dr Das' term expired on 28 February 2023. NHS Board, at their meeting on 30 January 2023, re-nominated Dr Das as a Voting Member of the Board and reconfirmed his position as Interim Vice Chair of the Board.

The Third Sector Representative of the Board is nominated by East Ayrshire Council of Voluntary Organisations (CVO). The CVO recently advised that Mr John Munro, CVO Health and Wellbeing Partnership Manager, would assume the role of Third Sector Representative.

The arrangements for the Chair and Vice Chair, who are drawn from nominations of the Parties, are set out in clause 2.4 of the Integration Scheme where the role of Chair alternates between voting members nominated by East Ayrshire Council and NHS Board.

Councillor Douglas Reid's term of office as Chair of the Board ends in June 2023 and NHS Board will confirm before this time who their nominated role of Chair is. From 21 June 2023, Councillor Reid will assume the role of Vice Chair of the Board and Chair of the Strategic Planning/ Wellbeing Delivery Group.

The Board noted the report and agreed the following recommendations:

- i. Note the update on voting membership of the Board;
- ii. Note the change of Third Sector Representative; and
- iii. Note the update on arrangements for the Chair and Vice Chair of the Board.

#### 15. GOVERNANCE PAPERS

The papers from the following meetings were shared with the Board for information:

Audit and Performance Committee – 24 January 2023

|     | <ul> <li>Health and Care Governance Group – 30 August 2022</li> <li>Resilience Group – 13 December 2022</li> <li>Health, Safety &amp; Wellbeing Group – 23 November 2022</li> <li>Partnership Forum – 10 November 2022</li> <li>Property &amp; Asset Management Board – 22 November 2022</li> <li>Risk Management – 17 November 2022</li> </ul>  |  |
|-----|--|--|
| 16. | Ms Irene Clark noted that discussion had taken place at the Stakeholder Forum around the Good News Stories on the agenda and the Forum have asked about the stories which aren't always good news.  It was noted that the Good News Stories was added to the agenda as it was felt that the reports had a tendency to focus on the negative and this would provide more balance to the agenda. |  |
| 17. | DATE OF NEXT MEETING  Development Day – 10 May 2023  Meeting – 21 June 2023  |  |