

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 12 August 2024
Title:	Integrated Governance Committee meeting on 25 July 2024 Chair's report to NHS Board
Responsible Director:	Mrs Sheila Cowan, Board Vice Chair
Report Author:	Mrs Shona McCulloch, Head of Corporate Governance

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key items from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- Strategic Risk Register – Committee discussed the two strategic risks assigned to Integrated Governance Committee on Items 669 and 821. Committee welcomed the updates to the risk templates with detail on the controls in place

and those being developed to mitigate the risk. Committee noted that the two templates presented were in the process of being integrated to one cohesive template. A Board workshop on risk management was planned for 20 August and the Head of Corporate Governance would link with the session leads to ensure the updated risk template was included in the workshop discussion.

Committee had discussed the review period for Risk 669 (Caring for Ayrshire deliverability) as it had been over a year since the last review and were reassured that this had been due to the slow down of progress in Caring for Ayrshire during and following the pandemic as our services continue to recover. This review period would be considered and adjusted appropriately at the next review in September 2024.

- Digital Strategy – Committee received an update on recommendations from an Internal Audit of our Digital Strategy. The review received an overall audit rating of minor improvement required with four recommendations identified. Members were assured by the progress made with three actions and evidence that would enable closure. A fourth action related to the next review of the Digital Strategy in 2026 in regards to engagement. This would be added to the workplan to ensure Committee received an update in due course.

Committee received an update on the Digital Strategy reform plan and were assured by the progress reported on the key deliverables of the reform plan to date. Members discussed the dependency on external national support which had delayed progress in some areas. Committee were reassured that the impact of delays in progressing national solutions had been escalated previously through a number of national groups, including Board Chief Executives and would be escalated again.

- Blueprint for Good Governance Improvement Plan – Committee received an update on progress against the Board actions for information and these would be submitted to Audit and Risk Committee in September as the governance route for monitoring delivery.
- Caring for Ayrshire (CfA) - Committee received a presentation on “Achieving Sustainability Through Reform” which provided a timeline to show the development of the Transformation Programme from 2016, our engagement with Scottish Government on our proposals for sustainability from which the Board established its Caring for Ayrshire strategic ambition in 2018/2019 to formalise the programme of reform. This followed the journey for CFA post pandemic to the current position. Detail was given on the reform agenda and the timeline for submission of the Whole System Plan and Business Continuity Plan to Scottish Government in January 2025. This would include Board engagement in autumn 2024. While work progressed on the Whole System Plan and Business Continuity Plan, Committee noted that supporting Scottish Government direction and guidance was awaited. Committee welcomed the presentation in providing context and structure to our CFA strategic ambition. Committee also received an update on CFA progress against high impact change proposals, project charters from six work streams and the CFA triumvirate workshops and were assured by the next steps in regard to the reform agenda and the whole system plan.

Community Wealth Building (CWB) - Committee were assured by the positive progress reported on our CWB programme.

- Annual reports on Corporate Parenting and Organisational resilience were received by Committee. This was first submission of these reports following the alignment of governance scrutiny with Integrated Governance. The papers were welcomed and Committee confirmed they were assured by the reports. Members agreed that a six month update on Corporate Parenting would be of benefit and this will be scheduled in the committee workplan.

2.4 Recommendation

The Board is asked to be aware of and discuss the key items highlighted and receive assurance that items are being addressed, where required.